

# AI @ VDAB

28 April 2020

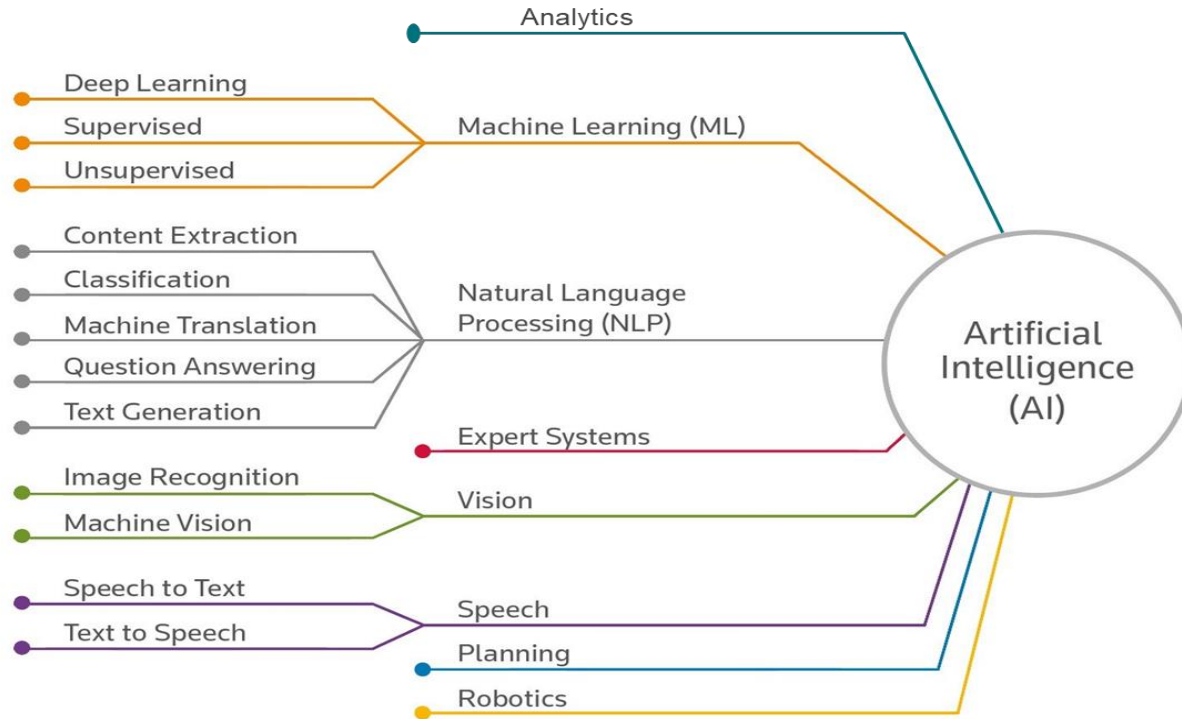
*Trust - Transparency - Benefit*

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# AI is een breed begrip



# Het team

- Teamlead AI-Team : inhoudelijk en architecturaal: 2
- PLs: 2
- Deep Learning: 4
- Data Scientists: 6
- Data Engineers: 5
- DevOps/MLOps: 1

## Infrastructuur

- OBDA
- 2 Bullions
- Neo4J
- VDAB AWS Cloud
- VDP *(VDAB Data Platform)*

# Enkele voorbeelden

Competentievoeder	NLP
Afstand tot de arbeidsmarkt	Random Forest
Jobnet	Deep Learning
Jobbereik	Graph DB
Beroepenvoeder	Deep Learning, NLP
Orient 2.0	Embedding, NLP
Skill Tag Extractor	NLP
...	

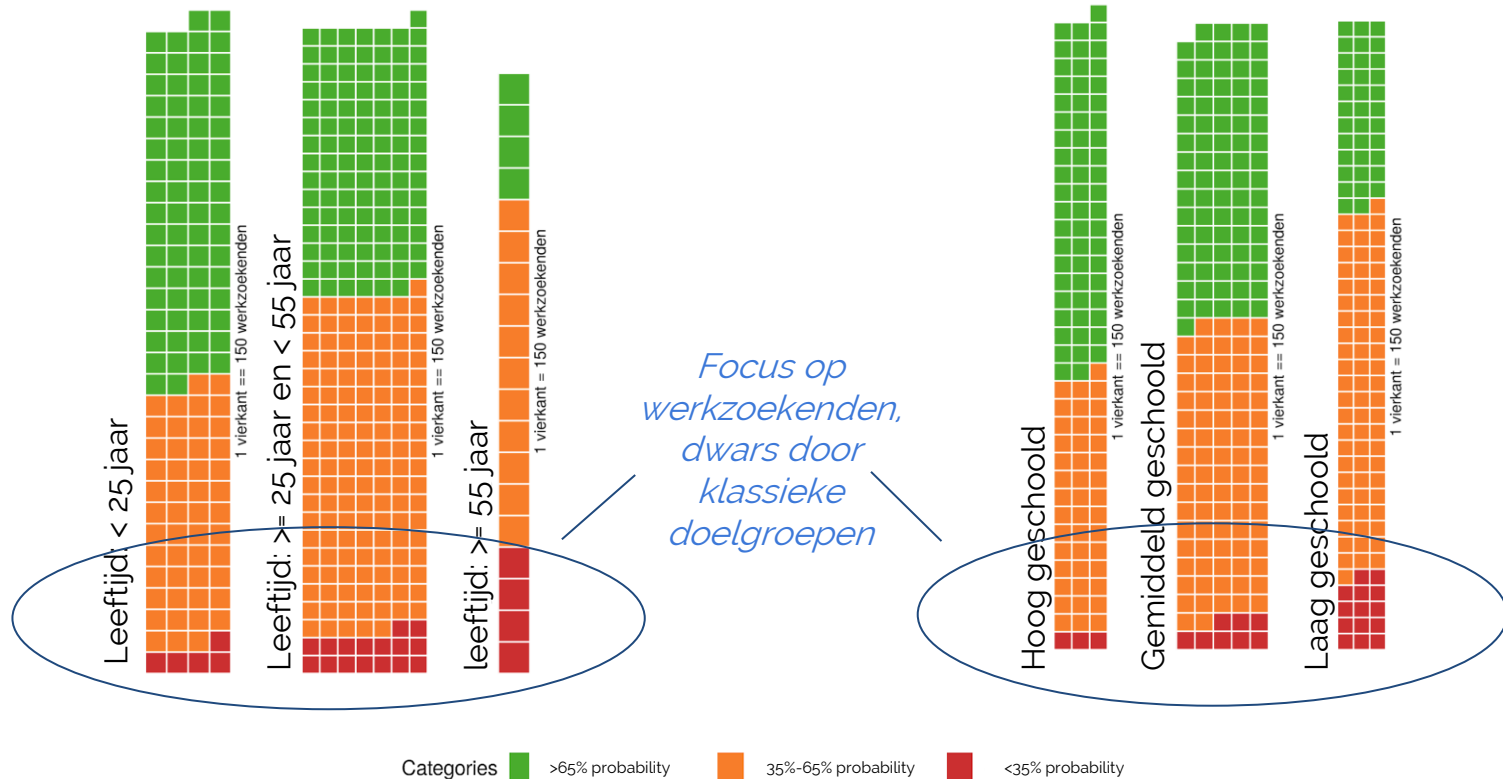
# Afstand tot de arbeidsmarkt

Random  
Forest

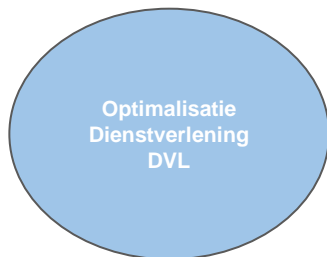


# Afstand tot de arbeidsmarkt: context

Kans op werk binnen 6 maand voor werkzoekenden sinds 08/10/2018



# AI 2020



## EXPLOIT

Afstand tot de arbeidsmarkt

Jobnet / Talent API  
Orient 2.0

Datacollectie  
Beroepenzoeker  
AI & ethics/validation

## EXPLORE

Activiteitsgraad

Jobbereik/Loopbaan assistent

Optimalisatie Competent

## EXPERIMENT

Bias in de dienstverlening  
Dienstverlening op maat  
Slimme tips voor dossiers

Voorspellen van jobverlies  
Services naar inactieven  
Ondersteuning in de leerweg

Werkgeversegmentatie  
Werknemerbereik  
Ondersteuning in de leerweg

Optimalisatie leermodules  
Onderzoek naar trending  
competenties & jobs  
Jobmap  
Diverse analyses voor  
business & IT



# Ethical AI

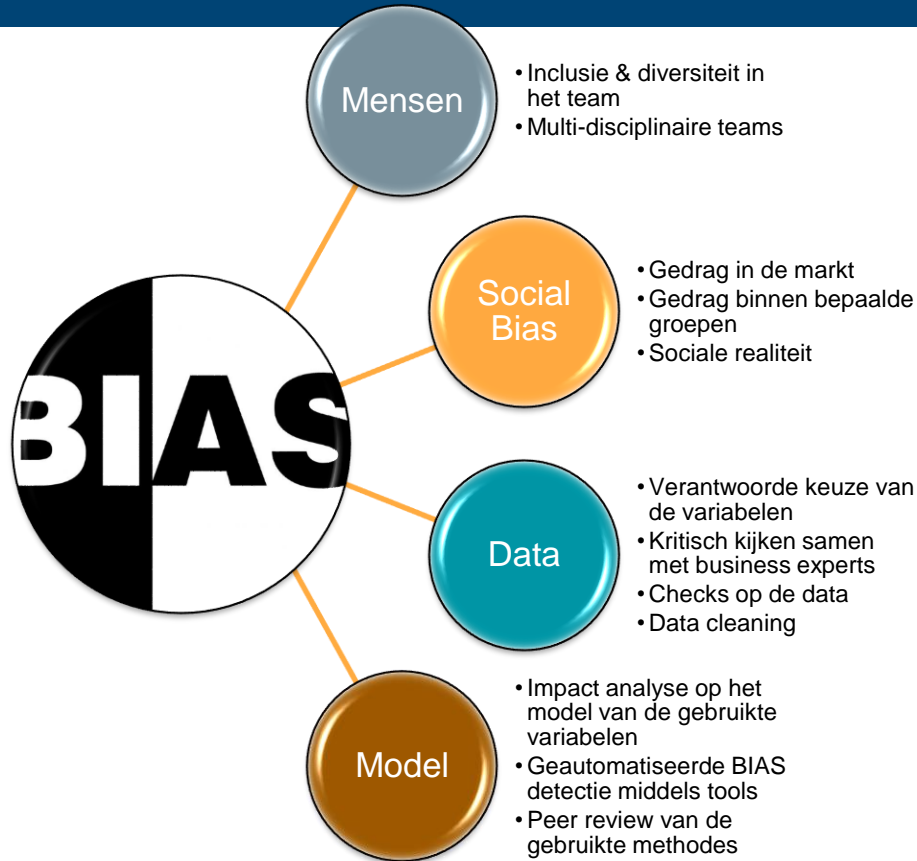
Trust-Transparency-Benefit





# “ Technology is neither good nor bad; nor is it neutral.”

First Law of Technology, Melvin Kranzberg (1917-1995), Professor, and Co-Founder, Society for the History of Technology



# AI 4 GOOD

AI systems which have impact on people must be developed and continuously monitored following our three principles

**Trust** 

**Transparency** 

**Benefit** 



# ETHICS GUIDELINES FOR TRUSTWORTHY AI

INDEPENDENT HIGH-LEVEL EXPERT GROUP ON ARTIFICIAL INTELLIGENCE  
SET UP BY THE EUROPEAN COMMISSION

## Ethical Principles in the Context of AI Systems

- (i) Respect for human autonomy
- (ii) Prevention of harm
- (iii) Fairness
- (iv) Explicability

Trustworthy AI has three components, which should be met throughout the system's entire life cycle:

1. it should be **lawful**, complying with all applicable laws and regulations;
2. it should be **ethical**, ensuring adherence to ethical principles and values; and
3. it should be **robust, both from a technical and social perspective**, since, even with good intentions, AI systems can cause unintentional harm.

## Requirements of Trustworthy AI

### 1. Human agency and oversight

Including human control and human supervision

### 2. Technical robustness and safety

Including resilience to attack and security, fall back plan and general safety, accuracy, reliability and reproducibility

### 3. Privacy and data governance

Including respect for privacy, quality and integrity of data, and access to data

### 4. Transparency

Including traceability, explainability and communication

### 5. Diversity, non-discrimination and fairness

Including the avoidance of unfair bias, accessibility and universal design, and stakeholder participation

### 6. Societal and environmental wellbeing

Including sustainability and environmental friendliness, social impact, society and democracy

### 7. Accountability

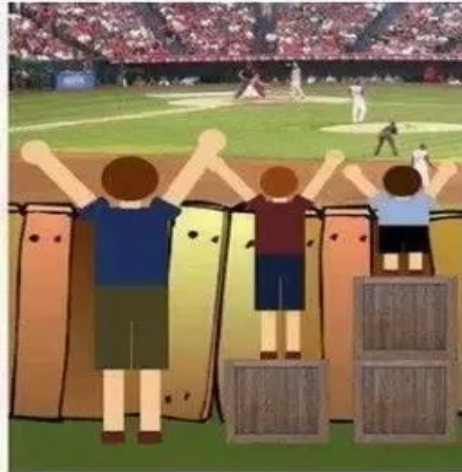
Including auditability, minimisation and reporting of negative impact, trade-offs and redress.

# Fair or Equal

**EQUAL**

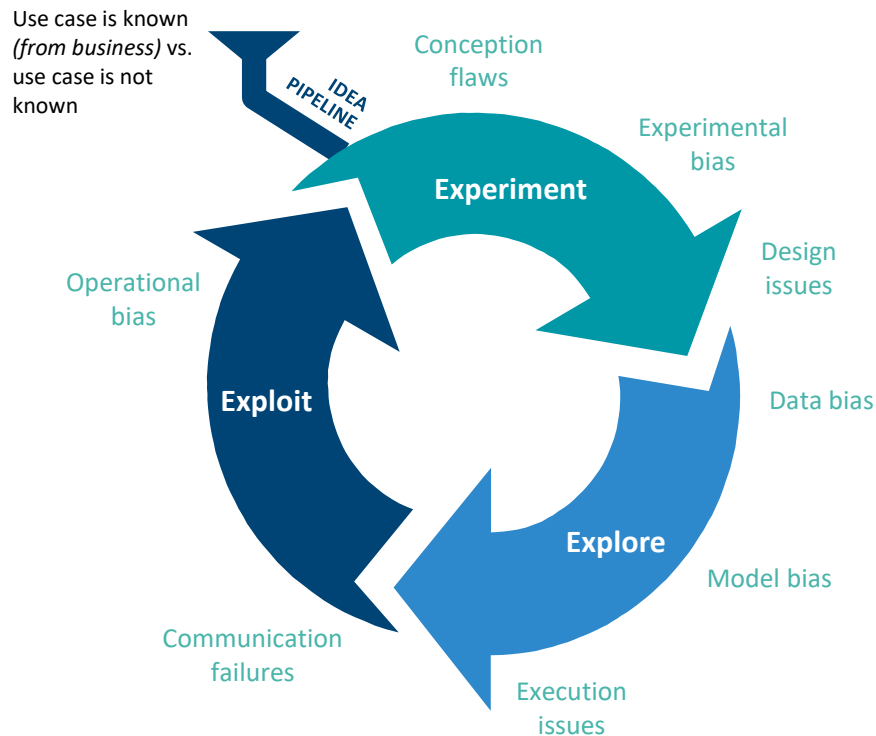


**FAIR**

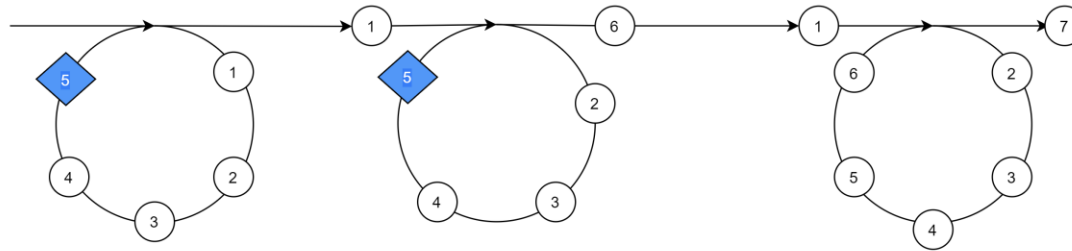


# VDAB Ethical AI programma

# Putting AI 4 Good into practice



# Taken binnen elke fase



## EXPERIMENT

1. Define AI use case
2. Initiate experiment and iterate
3. Define the sensitive variables
4. Perform qualitative assessment
5. **/\* Milestone:** Provide feedback to move to next phase

## EXPLORE

1. Select fairness metrics & define fairness for the use case
2. Perform qualitative assessment
3. Perform quantitative assessment
4. Create & share assessment results
5. **/\* Milestone:** Review assessment results & provide feedback
6. Prepare for internal communication

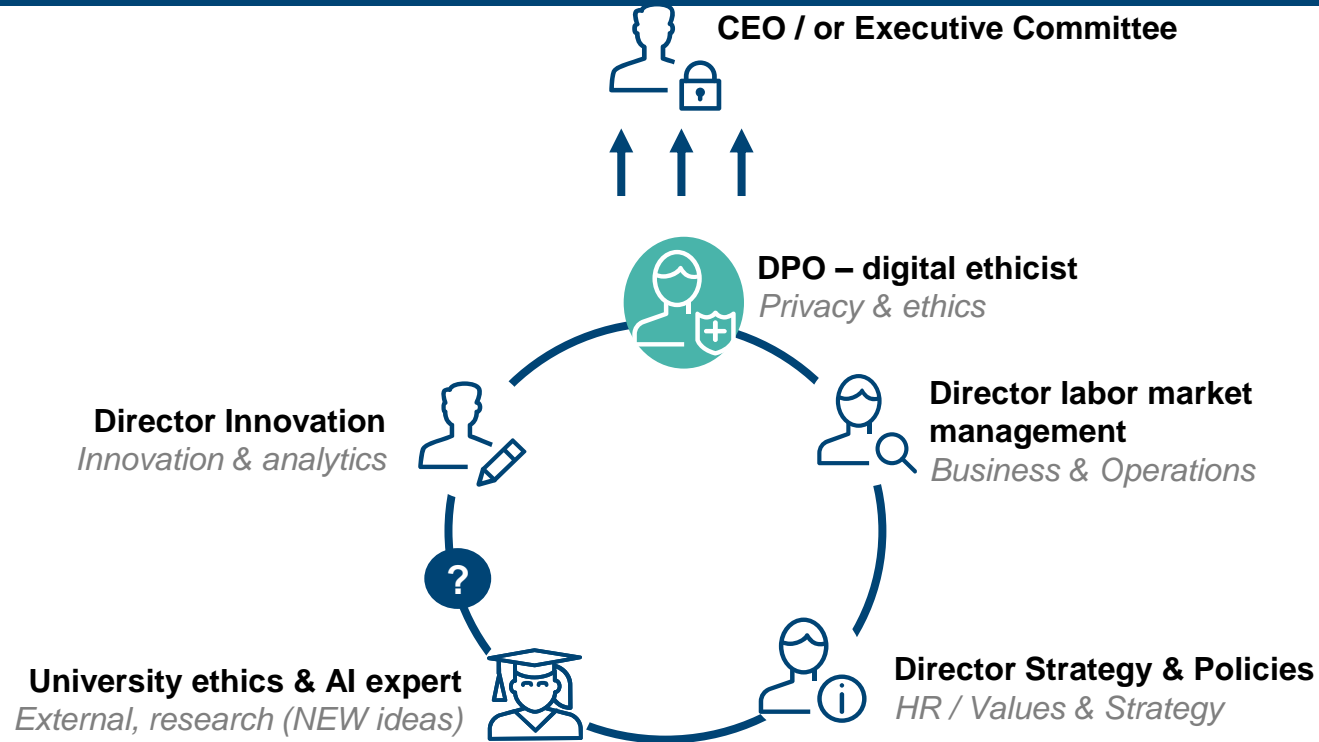
## EXPLOIT

1. Handovers (1. production ready AI systems to software factory 2. Usecase to Business Owner)
2. Share / update internal communication
3. Perform qualitative assessment checks
4. Monitor and assess data & model checks using the quantitative assessment asset
5. Create & Share assessment results
6. Review assessment results & provide feedback
7. Create & Share external communication material

Model Risk Mgmt  
Industrialization

# A sustainable operating model 'Ethical board structure'

There will be decisions to be made ...





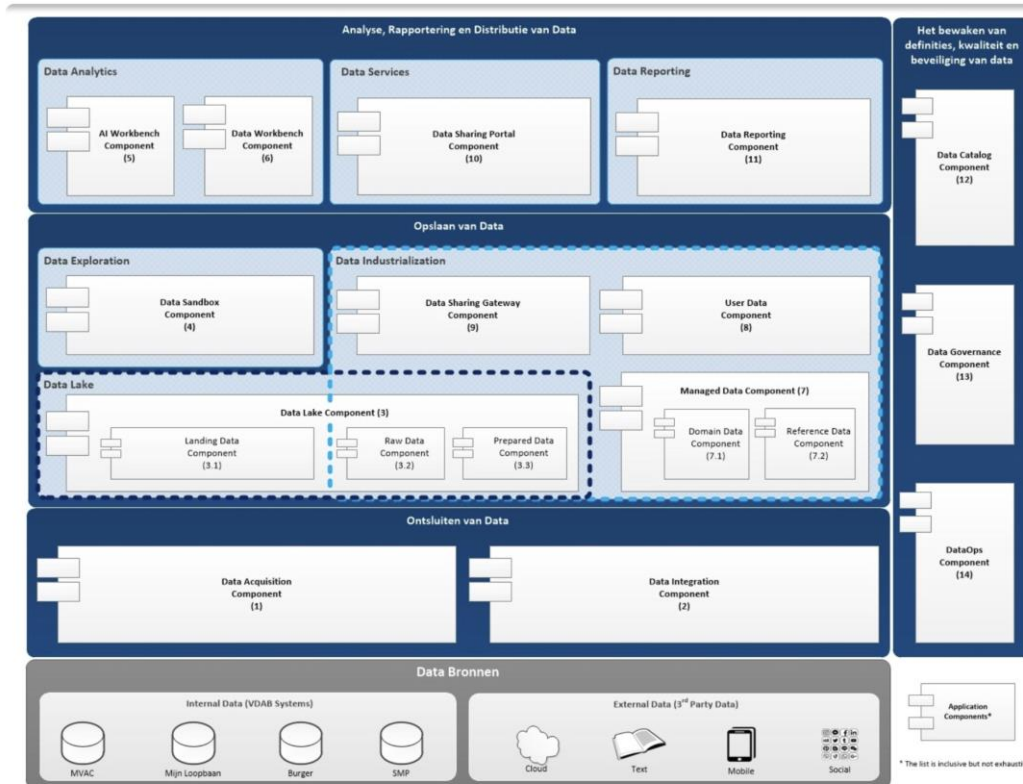
# AI FOR GOOD - Bedenkingen & Uitdagingen



- Transparantie toepassen met externe partijen (vermijden van blackbox effect)
- Een eenvoudig governance model
- Continu blijven innoveren
- Een visie voor Open data
- Neutraliteit garanderen
- Uitleggen vs verantwoorden vs justificatie
- Ethics by design samen met Privacy en Security by design
- Communicatie intern en extern (reputatie impact)

C-level support	Experiment	Explore	Exploit
<p><b>Phase 1</b></p> <ul style="list-style-type: none"> <li>BIAS Awareness</li> <li>Business Informed</li> </ul>	<ul style="list-style-type: none"> <li>Purpose</li> <li>Data</li> <li>People (competences)</li> <li>Tools (e.g. Python, Neo4J, Tensorflow, ...)</li> <li>Data exploration</li> <li>Computing power</li> </ul>	<p style="text-align: center; color: red; font-size: 2em; font-weight: bold;">X</p>	<p style="text-align: center; color: red; font-size: 2em; font-weight: bold;">X</p>
<p><b>Phase 2</b></p> <ul style="list-style-type: none"> <li>Keep experimenting</li> <li>Start working on Data &amp; AI Literacy</li> <li>Set up Digital Ethics/Ethical AI</li> <li>Business Consulted</li> </ul>	<ul style="list-style-type: none"> <li>Multiple simultaneous experiments</li> <li>Enrich internal data with external data</li> <li>People must spend 20% of their time in experimenting and exploring new technologies &amp; data</li> </ul>	<ul style="list-style-type: none"> <li>API first</li> <li>Manually Set up (realtime) data pipelines</li> <li>Choice of tooling</li> <li>Manual Model Risk Mgmt</li> <li>First steps in MLOps</li> </ul>	<ul style="list-style-type: none"> <li>Integrate in operational systems</li> <li>Integrate with operational databases</li> <li>APIs published</li> <li>Data Pipelines run manually</li> <li>Manual deployment of model</li> <li><b>Manual Model Risk Management</b></li> </ul>
<p><b>Phase 3</b></p> <ul style="list-style-type: none"> <li>Keep experimenting</li> <li>Data &amp; Literacy rolled out</li> <li>Ethical AI in place</li> <li>Shared Accountability</li> </ul>	<ul style="list-style-type: none"> <li>Find solutions for new problems/challenges</li> <li>Identify new and better solutions for existing problems</li> <li>Keep looking for new ideas, technologies for the right purpose</li> </ul>	<ul style="list-style-type: none"> <li>Project oriented approach</li> <li>Several parallel projects</li> <li>Model Risk management set up for every new model</li> </ul>	<ul style="list-style-type: none"> <li>API first -versioned</li> <li>Industrialized Data Pipelines</li> <li><b>Regular retraining of AI-models</b></li> <li><b>Industrialized Model Risk Mgmt</b> <ul style="list-style-type: none"> <li>Version mgmt of data, model and bias checks</li> </ul> </li> <li>Industrialized MLOps as separate SDLC</li> </ul>

# VDAB Data Platform - VDP

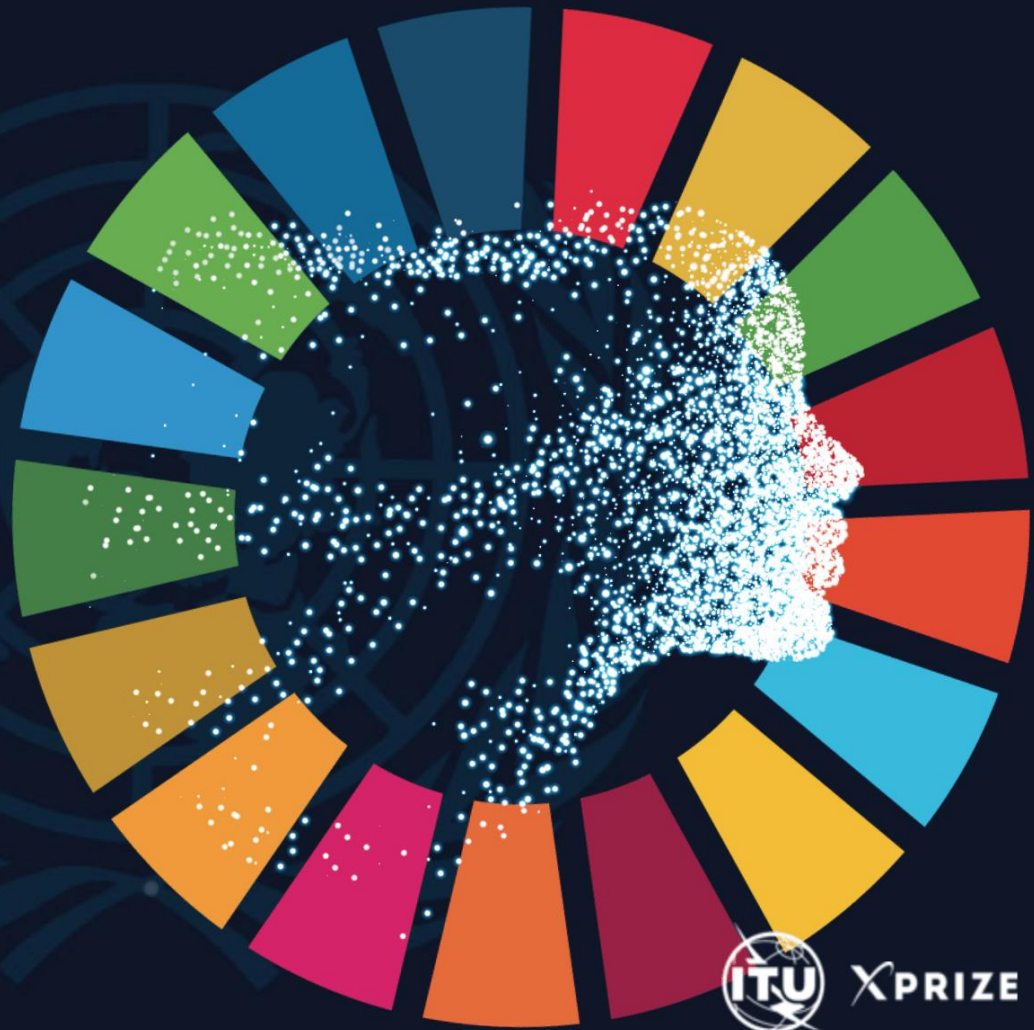


# AI for Good

## Global Summit 2020

*Accelerating the United Nations  
Sustainable Development Goals*

4-8 May 2020  
Geneva, Switzerland



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